OUR MISSION

TO LEAD THE FIGHT AGAINST DIABETES BY:

• Helping those affected by diabetes to live healthy lives
• Preventing the onset and consequences of diabetes
• Discovering a cure

LEADING THE WAY

Sarah Baker, living with type 1 diabetes:
“I still talk to many of the friends I made at D-Camps. For me, it was the only opportunity to meet other kids my age who were living with diabetes. It was a fun time all around. Our counsellors were young medical students, and they were great in supporting us.”

Dr. Kal Hasan, living with type 2 diabetes:
“Friends and family just don’t know what it’s like to live with diabetes. You might not think you need a support group until you try it. But once you do, you will realize how great it is. The camaraderie is wonderful. It is great to be around other people who have diabetes and who understand the stress and the complications.”

On the cover: Other members of our community include Shirin Panahi; Deanna and Albert Ratt; Team Diabetes participants; Grant Leeder and Joey Crespi.
A MESSAGE FROM OUR PRESIDENT AND CEO & CHAIR OF THE BOARD

A YEAR OF TRANSITION

2016 was a year of transition, challenges and significant accomplishments. It was also a year of setting the stage in shaping a brighter and more equitable future for the 11 million Canadians with, or at risk of, diabetes.

Beginning in 2015 and moving forward in 2016, we sowed the seeds to grow Diabetes Canada and help more Canadians affected by diabetes through improved programs, services, education, and research.

We worked diligently on our rebranding of the Canadian Diabetes Association to Diabetes Canada (Diabète Canada) on the basis that we should serve people with diabetes from coast to coast to coast. This effort built on a solid foundation to also create the End Diabetes movement. We were pleased to accomplish many of our mission objectives aimed at helping the many people we serve, especially given a very challenging fundraising environment.

Diabetes Canada has a proud 63-year history of helping Canadians, but the diabetes epidemic has grown and changed. We need to transform ourselves as well. That transformation began with the creation of our five-year strategic plan in 2014 which maintains four key foci: healthy eating, type 1 youth, diabetes management, and prevention. We continue to be committed to making the invisible epidemic of diabetes in Canada visible and urgent.

In addition to the many ways we help to improve the lives of those affected by diabetes as described below, some of the key 2016 developments include:

- Issuing our 2020 Impact Goals, which are focused, measureable and will improve the health of all Canadians.
- Refining our research program to focus support on young and mid-career diabetes researchers – an area where our funding has shown great impact in helping Canadian diabetes researchers take their research to the next level.
- Establishing the Diabetes Caucus in the Canadian parliament with representation of all three major parties where members are championing positive public policy changes at the federal level.
- Signing a new three-year contract with our Value Village partner, a partnership that is increasing revenue to the Diabetes Canada every year through our National Diabetes Trust (Clothesline).

The continued implementation of our strategic plan this year will further contribute to delivering on our mission. We are grateful to our staff, volunteers and partners, whose support is invaluable in doing so.

We now look forward to 2017 as we transform the organization into Diabetes Canada to raise the profile of diabetes in the minds of Canadians in new and innovative ways and always to better serve the 11 million people with, or at risk of, diabetes.

Finally, we thank our valued donors, volunteers, and staff for their contributions and their confidence in us and the work we do.

Jim Newton
Chair of the Board of Directors

J. Richard Blickstead
President and Chief Executive Officer
IMPROVING LIV

2016 YEAR IN REVIEW

SUPPORT
- More than 23,000 people received answers to their diabetes-related calls and emails.
- More than 33,000 people learned to better manage their diabetes at 350 expos, workshops and webinars.
- 2,400 children, youth and families attended 50 D-Camps programs for children and youth living with type 1 diabetes.

INVESTIGATE
- 80 research projects focused on genetics, obesity, complications, pathophysiology, prevention and management, and new treatments.
- Invested $5 million in research.
- From 1975 to 2016, Diabetes Canada provided more than $135 million for research.
- Diabetes Canada contributes $1 million, which is matched, to Diabetes Action Canada’s CIHR (Canadian Institutes of Health Research), and jointly funds new postdoctoral fellowships with the SPOR (Strategy for Patient-Oriented Research) Network to support training in patient-oriented research.

EDUCATE
- Invested $3.2 million in the education of health-care professionals addressing diabetes.
- More than 139,000 health-care providers from around the world actively used our Guidelines tools.
- More than 320,000 health-care providers from Canada actively used our Guidelines tools.
- Created 6 new tools for patients and health-care providers.
Here’s how we made a difference in the lives of people affected by diabetes:

INFLUENCE
- 27 Members of Parliament (MPs) and Senators attended two all-party Diabetes Caucus meetings.
- More than 300 provincial and federal elected officials and volunteers attended 5 advocacy events from coast to coast.
- During our fall Diabetes Awareness campaign, more than 420,000 people accessed the CANRISK type 2 diabetes online risk test, up from 370,000 in 2015.

SHARE
- 1.4 million homes donated used clothing and household items.
- More than 85,000 new supporters (including volunteers, fundraisers, donors and corporate supporters) from across the country were welcomed.
- More than 47,000 volunteers helped with fundraising, programs and more.
- 534 people walked, ran and hiked with Team Diabetes in 32 events around the world, raising more than $1.3 million.

INFORM
- 2.4 million visitors found the information they needed at diabetes.ca.
- More than 97,000 people became members of myDC, our online community for information, offers and more.
- More than 460,000 visitors came to our Guidelines site.

Visit diabetes.ca
FINANCIALS

CANADIAN DIABETES ASSOCIATION (O/A DIABETES CANADA) REVENUE PIE CHARTS

REVENUE BY SOURCE

SUPPORT FROM PUBLIC BY SOURCE

HOW THE FUNDS ARE USED
INDEPENDENT AUDITOR’S REPORT
To the Members of
Canadian Diabetes Association (o/a Diabetes Canada)

We have audited the accompanying financial statements of the
Canadian Diabetes Association (o/a Diabetes Canada), which
comprise the statement of financial position as at December 31,
2016, the statements of revenue and expenses, changes in fund
balances and cash flows for the year then ended, and a summary
of significant accounting policies and other explanatory information.

MANAGEMENT’S RESPONSIBILITY
FOR THE FINANCIAL STATEMENTS
Management is responsible for the preparation and fair
presentation of these financial statements in accordance with
Canadian accounting standards for not-for-profit organizations,
and for such internal control as management determines is
necessary to enable the preparation of financial statements that
are free from material misstatement, whether due to fraud or error.

AUDITOR’S RESPONSIBILITY
Our responsibility is to express an opinion on these financial
statements based on our audit. We conducted our audit
in accordance with Canadian generally accepted auditing
standards. Those standards require that we comply with
ethical requirements and plan and perform the audit to obtain
reasonable assurance about whether the financial statements
are free from material misstatement.

An audit involves performing procedures to obtain audit evidence
about the amounts and disclosures in the financial statements.
The procedures selected depend on the auditor’s judgment,
including the assessment of the risks of material misstatement of
the financial statements, whether due to fraud or error. In making
those risk assessments, the auditor considers internal control
relevant to the entity’s preparation and fair presentation of the
financial statements in order to design audit procedures that
are appropriate in the circumstances, but not for the purpose of
expressing an opinion on the effectiveness of the entity’s internal
control. An audit also includes evaluating the appropriateness of
accounting policies used and the reasonableness of accounting
estimates made by management, as well as evaluating the overall
presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient
and appropriate to provide a basis for our qualified audit opinion.

BASIS FOR QUALIFIED OPINION
In common with many charitable organizations, the Canadian
Diabetes Association (o/a Diabetes Canada) derives revenue
from donations, bequests and other fundraising activities, the
completeness of which is not susceptible to satisfactory audit
verification. Accordingly, our verification of these revenues was
limited to the amounts recorded in the records of the Canadian
Diabetes Association (o/a Diabetes Canada). Therefore, we
were not able to determine whether any adjustments might be
necessary to individual giving and direct marketing, bequests
and events revenue, excess of revenue over expenses, and cash
flows from operations for the year ended December 31, 2016
and 2015, current assets as at December 31, 2016 and 2015
and fund balances as at December 31, 2016 and 2015.

QUALIFIED OPINION
In our opinion, except for the possible effects of the matter
described in the Basis for qualified opinion paragraph, the financial
statements present fairly, in all material respects, the financial
position of the Canadian Diabetes Association (o/a Diabetes
Canada) as at December 31, 2016, and the results of its operations
and its cash flows for the year then ended in accordance with
Canadian accounting standards for not for profit organizations.

Toronto, Canada
March 9, 2017
Chartered Professional Accountants
Licensed Public Accountants

SUMMARY STATEMENT OF FINANCIAL POSITION
As at December 31
(in thousand of dollars)

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and investments</td>
<td>$6,754</td>
<td>$12,138</td>
</tr>
<tr>
<td>Restricted cash and investments</td>
<td>3,437</td>
<td>3,865</td>
</tr>
<tr>
<td>Property and equipment</td>
<td>2,907</td>
<td>3,289</td>
</tr>
<tr>
<td>Intangible assets</td>
<td>2,346</td>
<td>2,673</td>
</tr>
<tr>
<td>Other assets</td>
<td>2,222</td>
<td>2,265</td>
</tr>
<tr>
<td>Amounts due from National Diabetes Trust</td>
<td>4,231</td>
<td>3,649</td>
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<tr>
<td><strong>Total assets</strong></td>
<td>$21,897</td>
<td>$27,879</td>
</tr>
<tr>
<td><strong>Liabilities and fund balances</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$3,680</td>
<td>$3,710</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>2,810</td>
<td>5,796</td>
</tr>
<tr>
<td>Research grants payable and personnel awards payable</td>
<td>2,021</td>
<td>2,909</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>1,329</td>
<td>1,752</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>9,840</td>
<td>14,167</td>
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<tr>
<td><strong>Total fund balances</strong></td>
<td>12,057</td>
<td>13,712</td>
</tr>
<tr>
<td><strong>Total liabilities and fund balances</strong></td>
<td>$21,897</td>
<td>$27,879</td>
</tr>
</tbody>
</table>

The above information has been extracted and summarized from the complete 2016 audited financial statements.
### SUMMARY STATEMENT OF REVENUE AND EXPENSES

Year ended December 31
(in thousand of dollars)

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support from the public</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individual giving and direct marketing</td>
<td>$8,912</td>
<td>$9,524</td>
</tr>
<tr>
<td>Income from National Diabetes Trust</td>
<td>10,549</td>
<td>10,459</td>
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<tr>
<td>Bequests</td>
<td>6,257</td>
<td>10,737</td>
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<tr>
<td>Corporate giving</td>
<td>6,856</td>
<td>6,249</td>
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<tr>
<td>Events</td>
<td>3,632</td>
<td>3,640</td>
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<td></td>
<td>36,206</td>
<td>40,609</td>
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<tr>
<td>Government health programs</td>
<td>1,551</td>
<td>2,648</td>
</tr>
<tr>
<td>Services</td>
<td>3,671</td>
<td>3,363</td>
</tr>
<tr>
<td>Support from other charities and charitable foundations</td>
<td>2,900</td>
<td>2,682</td>
</tr>
<tr>
<td>Administrative services and interest – National Diabetes Trust</td>
<td>1,200</td>
<td>1,220</td>
</tr>
<tr>
<td>Government grants</td>
<td>1,299</td>
<td>1,156</td>
</tr>
<tr>
<td>Other income</td>
<td>744</td>
<td>589</td>
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<tr>
<td></td>
<td>47,571</td>
<td>52,267</td>
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<tr>
<td><strong>Expenses</strong></td>
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<td></td>
</tr>
<tr>
<td>Programs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Services</td>
<td>24,045</td>
<td>22,524</td>
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<tr>
<td>Research</td>
<td>4,941</td>
<td>5,769</td>
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<tr>
<td>Government health programs</td>
<td>1,556</td>
<td>2,661</td>
</tr>
<tr>
<td></td>
<td>30,542</td>
<td>30,954</td>
</tr>
<tr>
<td>Support</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>11,167</td>
<td>10,928</td>
</tr>
<tr>
<td>Administration</td>
<td>8,089</td>
<td>9,768</td>
</tr>
<tr>
<td></td>
<td>19,256</td>
<td>20,696</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>49,798</td>
<td>51,650</td>
</tr>
<tr>
<td><strong>(Deficiency) excess of revenue over expenses</strong></td>
<td>$(2,227)</td>
<td>$617</td>
</tr>
</tbody>
</table>

The above information has been extracted and summarized from the complete 2016 audited financial statements.
NOTES TO THE SUMMARY FINANCIAL STATEMENTS
December 31, 2016
(In thousands of dollars)

1. DESCRIPTION OF THE ORGANIZATION
Canadian Diabetes Association (the “Association”) has prepared these summary financial statements to be included as part of their annual report.

The criteria applied by management in the preparation of these summary financial statements are as follows:

(a) the information in the summary financial statements is in agreement with the related information in the audited financial statements;

(b) a summary statement of cash flows has not been presented, as the relevant information can be obtained from the audited financial statements; and

(c) the summary financial statements contain the information necessary to avoid distorting or obscuring matters disclosed in the related audited financial statements, including notes thereto.

The audited financial statements can be obtained from the Association.

2. DIABETES ASSOCIATION (FOOTHILLS) (“FOOTHILLS”)
Diabetes Association (Foothills) was incorporated on September 23, 1993 as a not-for-profit organization under the Alberta Charitable Fundraising Act, and was revived on March 4, 2014. Foothills was granted charitable registration status as at January 1, 2015 and has a December 31 year end.

CDA controls the activity of Foothills, and the financial statements of Foothills have been consolidated in these financial statements, as allowed under Canadian generally accepted accounting principles.

3. NATIONAL DIABETES TRUST
National Diabetes Trust (NDT) was established in 2012 to operate organization’s Clothesline operations. Trustee of the NDT is National Diabetes Trust Corp., a Canadian resident not-for-profit corporation without share capital established to carry out the fiduciary responsibilities of the National Diabetes Trust.

The income and capital beneficiary of the Trust is the Association, and the Trustee is required to transfer the net income for tax purposes of the Trust to the benefit of the Association in each year.

The investment in the Trust is accounted for using the equity method.
Thanks for Your Support

We would like to express our sincere appreciation to all those who donated in 2016. We are extremely grateful for your commitment and ongoing support.

Griffith R. & M. Christina Lloyd
Sharon Logan
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Erin Lemky
Gary Levene
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Doug Lewis
Gary Lewis
Gregory Lewis
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Thomas & Shirley Liddell
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Renato Loro
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Lisa Luets
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Elaine MacDonald
Shane MacDougall
Lou W. Maceachern
Derek MacFarlane
Jamison MacKay
Ron MacKinnon
Bill MacLean
Elizabeth MacLeod
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Julia Della Maesta
Stephanie Maggs
Dennis Magrega
Colin Mallet
Dawn Marquette
Velma Martin
Richard D. Martinson
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Dave McIntyre
Georgina McKay
Deanna McKay
Kevin Mckee
Peter D. McKen
Jackie Mckinlay
Joe Mckinnon
Catherine McMillan
Richard McMillan
Gary McMurray
Denise Meesters
Duane Mendis
Hanif Merali
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